

Norwood Health Center
1600 North Chestnut Avenue
Marshfield, WI 54449-1499
(715) 384-2188

Type: Psych
Control: County
Fiscal Year: 01/01/01 to 12/31/01

County: Wood
Analysis Area: North Central (6)
Volume Group: 1

Selected Utilization Statistics	FY 2001	All Psychiatric Hospitals		FY 2001 vs. 2000	
		Value	Ratio	FY 2000	Ratio
Occupancy Rate (%)					
Psychiatric	42.2%	61.4%	0.69	52.0%	0.81
Alcoholism/chemical dependency	-	43.7%	-	-	-
Total hospital	42.2%	60.7%	0.69	52.0%	0.81
Average Census (Patients)					
Psychiatric	42.2	68.5	0.62	52.0	0.81
Alcoholism/chemical dependency	-	43.7	-	-	0.81
Total hospital	9.3	36.0	0.26	9.4	-
Average Length of Stay (Days)					
Psychiatric	4.9	13.2	0.37	6.3	0.77
Alcoholism/chemical dependency	-	5.6	-	-	-
Total hospital	4.9	6.5	0.75	6.3	0.77
Outpatient Visits					
Non-emergency visits	0	25,959	0.00	0	-
Emergency visits	0	1,807	0.00	0	-
Full-time Equivalents (FTEs)					
Administrators	1.0	4.1	0.24	1.0	1.00
Nurses, licensed	6.0	35.9	0.17	5.9	1.02
Psychologists	0.0	3.4	0.00	0.0	-
Social workers	1.5	15.0	0.10	1.5	1.00
All other personnel	5.7	116.2	0.05	5.7	1.00
Total FTEs	24.9	193.0	0.13	24.2	1.03
FTEs per 100 Patient Census (Adjusted)					
Administrators	10.8	5.3	2.02	10.7	1.01
Nurses, licensed	64.7	46.8	1.38	63.1	1.02
Psychologists	0.0	4.4	0.00	0.0	-
Social workers	16.2	19.6	0.83	16.0	1.01
All other personnel	61.4	151.6	0.41	60.9	1.01
Total FTEs	268.3	252.0	1.06	258.8	1.04

Total Hospital:

Beds set up and staffed 22
Discharges 695
Inpatient days 3,387

Contract with:

Health maintenance
organization (HMO) Yes
Preferred Provider
organization (PPO) No

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/01	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	-	-	-
Orthopedic	5	0	0	0	-	-	-
Rehab. and physical medicine	5	0	0	0	-	-	-
Hospice	5	0	0	0	-	-	-
Acute long term care	5	0	0	0	-	-	-
Other acute	5	0	0	0	-	-	-
Pediatric, acute	5	0	0	0	-	-	-
Obstetrics	5	0	0	0	-	-	-
Psychiatric	1	22	695	3,387	42.2%	9.3	4.9
Alcoholism/chemical dependency	2	0	0	0	-	-	-
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	-	-	-
Cardiac intensive care	5	0	0	0	-	-	-
Pediatric intensive care	5	0	0	0	-	-	-
Burn care	5	0	0	0	-	-	-
Mixed intensive care	5	0	0	0	-	-	-
Step-down (special care)	5	0	0	0	-	-	-
Neonatal intensive/intermediate care	5	0	0	0	-	-	-
Other intensive care	5	0	0	0	-	-	-
Subacute care	5	0	0	0	-	-	-
Other inpatient	5	0	0	0	-	-	-

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/asst. administrators	1	0	1.0	Radiological services personnel	0	0	0.0
Physicians and dentists	0	0	0.0	Occupational therapists	0	0	0.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	1	0	1.0
Registered nurses	4	5	6.0	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	0	0	0.0	Recreational therapists	0	0	0.0
Ancillary nursing personnel	8	10	12.2	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	1	1	1.5
Nurse Practitioners	0	0	0.0	All other health professionals	0	0	0.0
Medical records personnel	2	3	3.2	All other personnel	0	0	0.0
Pharmacy personnel	0	0	0.0				
Clinical laboratory personnel	0	0	0.0	TOTAL	17	19	24.9

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<u>Income Statement</u>		<u>Assets</u>		<u>Liabilities and Fund Balances</u>	
Gross patient revenue	\$2,242,535	Cash and cash equivalents	\$0	Current liabilities	\$0
Less deductions	415,997	Net Patient receivables	0	Long-term debt	0
Net patient revenue	1,826,538	Other receivables	0	Other liabilities	0
Plus other revenue	0	Land, bldgs and equip: Net	0	Subtotal	0
Total revenue	1,826,538	Other assets	0		
Less expenses	1,843,951			Unrestricted fund balance	0
Nonoperating gains/losses	0	Total Assets	\$0	Total Liabilities & fund balance	\$0
Net Income	\$-17,413			Restricted fund balances	\$0

<u>Selected Financial Statistics</u>		<u>All Psychiatric Hospitals</u>		<u>FY 2001 vs. 2000</u>	
	<u>FY 2001</u>	<u>Value</u>	<u>Ratio</u>	<u>FY 2000</u>	<u>Ratio</u>
Gross Rev as % Total Gross Patient Revenue					
Medicare [\$441,710]	19.7%	14.4%	1.36	23.2%	0.85
Medical Assistance [\$189,420]	8.4%	14.8%	0.57	6.5%	1.30
Commercial [\$601,975]	26.8%	32.9%	0.82	24.0%	1.12
All other [\$1,009,430]	45.0%	37.9%	1.19	46.3%	0.97
Deductions as % of Total Gross Patient Revenue					
Medicare [\$36,564]	1.6%	6.9%	0.24	2.9%	0.56
Medical Assistance [\$0]	0.0%	5.7%	0.00	0.0%	-
Commercial [\$37,835]	1.7%	11.4%	0.15	1.4%	1.20
Charity care [\$0]	0.0%	6.4%	0.00	0.0%	-
All other [\$341,598]	15.2%	1.5%	10.23	13.5%	1.13
Total deductions [\$415,997]	18.6%	31.9%	0.58	17.8%	1.04
Other Revenue and Net Gains or Losses					
Other revenue as % of total revenue	0.0%	25.9%	0.00	0.0%	-
Net gains/losses as % of net income	0.0%	61.4%	0.00	0.0%	-
Expenses as % of Total Expenses					
Salary/fringe benefit[\$1,515,665]	82.2%	50.3%	1.63	86.8%	0.95
Supplies and services[\$295,587]	16.0%	44.8%	0.36	11.5%	1.39
Capital component [\$32,103]	1.7%	3.2%	0.55	1.7%	1.04
Bad debt [\$596]	0.0%	1.7%	0.02	0.0%	0.71
Fiscal Statistics					
Operating margin	-1.0%	0.3%	#	-1.4%	0.70
Total hospital profit margin	-1.0%	0.7%	#	-1.4%	0.70
Return on equity	-	4.6%	-	-	-
Current ratio	-	2.3	-	-	-
Days in net patient accounts receivable	0.0	44.7	0.00	0.0	-
Average payment period	0.0	28.3	0.00	0.0	-
Equity financing	-	43.5%	-	-	-
Long-term debt to equity ratio	-	0.8	-	-	-
Times interest earned	-31.6	1.9	#	-40.6	0.78
Total asset turnover	-	2.9	-	-	-
Average age of plant: years	0.0	6.7	0.00	0.0	-
Increase (decrease) total net patient rev	26.9%	16.3%	1.65	13.7%	1.96
Output gross rev (% of total gross pt. rev)	0.0%	48.8%	0.00	0.0%	-
Net Revenue Statistics					
Inpatient net revenue per discharge	\$2,628	\$3,262	0.81	\$3,027	0.87
Inpatient net revenue per day	\$539	\$505	1.07	\$478	1.13
Outpatient net rev per visit	-	\$295	-	-	-